

Organisational Performance Monitoring and Indicators

Rag rate: **GREEN** – on target, **AMBER** – in development, **RED** – under target

Objective	Measure	Target / Benchmark	Quarter 4: Jan – Mar 2024 update
Good governance	Meeting legal requirements	All reporting deadlines met no responses from auditors	Exception reporting
	Effective meetings	Positive ratings through self-assessments	After each meeting
	Monitoring staffing and other resources to manage and run the business	Board aware of capacity and demand issues and provide extra resource if appropriate	Report under HR at BAC – Recent items at both the BAC & Board meetings
	Effective support for Board operation and development	Positive ratings through self-assessments & 1:1 feedback	Board 1:1s complete in December 2023
	Effective risk management	Thorough reviews of risk log which combines likelihood & impact	Yearly review at BAC – next due in July 2024
	Effective Health and Safety management	Annual audit of Health and Safety, policies and procedures, majority of scoring 6 out of 6 and no score under 4	Yearly audit review at BAC – next audit due May 2024
	Effective Business Continuity Planning	Annual review of plan and procedures	Yearly review at BAC – next due in July 2024
Values and behaviours	Built into effective governance	Positive ratings through self-assessments & 1:1 feedback	Feedback received at Board 1:1s in December 2023

	Number of Strategic Boards and Committees attended	Attend all strategic meetings / committees at least once in each quarter (if meetings take place)	Ref to: Projects and Activity Document
	Chair and Chief Execs meetings with Trusts and organisations	Meet with each organisation at least twice per year	Ref to: Projects and Activity Document
	Case Studies and other evidence	Qualitative	Ref to: PIR & Projects and Activity Document
	Number of website visits	3,500 per quarter	10,003
	Make public aware of HwH through use of social media	FB: 2,100; 'X': 2,100	Facebook: 1,200 'X': 2,435
	Number of newsletter subscribers	3,500	Digital: 1,596 Print: 1,647 Total: 3,243
	Number of website articles / press releases / radio appearances	10 per year	Website articles – 9 Press releases – 0 Media interviews – 2
	Signposting analysis report showing impact of signposting including case studies	6 monthly	Ref to: PIR, BAC 6 monthly report October 2023
	Number of signposting calls taken	30 per quarter	146
	Time taken to resolve signposting calls	Quantitative date	115h 45m